

**A G E N D A**  
**COUNCIL MEETING**  
**TOWNSHIP OF WELLESLEY**  
**ADMINISTRATION & FINANCE COMMITTEE**  
**NOVEMBER 15, 2011 – 6:45 PM**  
**COUNCIL CHAMBERS – CROSSHILL**

Pages

|      |  |
|------|--|
| 1    | Admin./Finance 91/11 – Notice of an “All Council Meeting” December 7, 2011 – For information   |
| 2-3  | Admin./Finance 92/11 – Message from the Honourable Bob Chiarelli, Minister of Transportation and Minister of Infrastructure– For information |
| 4-7  | Admin./Finance 93/11 – AMO re: Bill C-13 – For information   |
| 8-11 | Admin./Finance <b>88/11</b> - 2012 Council & Committee Calendar revised– Motion required   |

**From:** Anne Monteiro

**Sent:** October 31, 2011 1:25 PM

**To:** Regional Councillors; 'carla.ladd@city.kitchener.on.ca'; 'dbrenneman@woolwich.ca'; grant.whittington; Roger Mordue; Susan Duke; 'Tim Anderson'; 'Kathy Wagner'; 'cao@cambridge.ca'; Ben Tucci; Donna Reid; Doug Craig; Frank Monteiro ; Gary Price (Cambridge); Karl Kiefer; Nicholas Ermeta ; Pam Wolf; Rick Cowsill ; Berry Vrbanovic ; Bil Ioannidis; Carl Zehr; Daniel Glenn-Graham ; Frank Etherington ; John Gazzola ; Kelly Galloway; Paul Singh; Scott Davey; Yvonne Fernandes ; Zyg Janecki ; Ben Benninger; Gordon Taylor; Neil Ritchie; Rob Deutschmann; Sue Foxton; Angela Vieth; Brenda Halloran; Diane Freeman; Jeff Henry; Karen Scian; Mark Whaley; Melissa Durrell; Scott Witmer; H. Neher; J. Olender; P. Hergott; Ross Kelterborn; S. Wagner; Al Junker; Barry Fisher; Jeff Gerber; Les Armstrong; Mark Murray; Peter Roe; Allen Poffernroth; Bonnie Bryant; Julie-Anne Herteis; Mark Bauman; Todd Cowan

**Cc:** Lee Ann Wetzel; Mike Murray

**Subject:** All Council Meeting - December 7th - Please hold the date

**Good afternoon. An All Council meeting will be held on Wednesday, December 7<sup>th</sup>, from 2:00 – 5:00, in Regional Council Chambers.**

**Please hold the date. An Agenda will be forwarded as soon as it is available.**

**Thank you.**

Anne Monteiro  
Administrative Assistant to  
The Regional Chair Ken Seiling  
Regional Chair's Office  
Region of Waterloo  
150 Frederick Street, 1st Floor  
Kitchener ON N2G 4J3  
Telephone: 519-575-4585  
Fax: 519-575-4440  
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Region of Waterloo

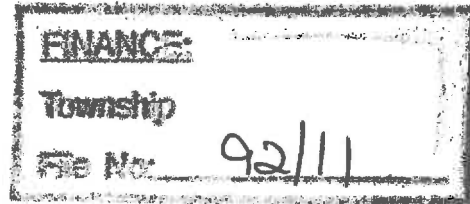
|                 |
|-----------------|
| <b>FINANCE:</b> |
| Township        |
| File No: 91/11  |

Édifce Ferguson 3e étage  
77, rue Wellesley ouest  
Toronto (Ontario)  
M7A 1Z8  
(416) 327-9200  
[www.ontario.ca/infrastructure](http://www.ontario.ca/infrastructure)  
[www.mto.gov.on.ca](http://www.mto.gov.on.ca)



November 4, 2011

His Worship Ross Kelterborn  
Mayor  
Township of Wellesley  
[kross@region.waterloo.on.ca](mailto:kross@region.waterloo.on.ca)



Dear Mayor Kelterborn:

I am honoured to have been asked by Premier Dalton McGuinty to assume responsibility for two ministries – Transportation and Infrastructure. While they will remain separate entities, I am excited about the potential synergies and dynamic partnerships of these two organizations.

Both ministries are cornerstones of building a strong, economically-competitive Ontario for the future. I am committed to building and maintaining a sustainable transportation network that moves people and goods safely, efficiently, and enhances our quality of life. Ontario now boasts the safest roads in North America and I am committed to making them even safer. We are investing record amounts to keep highways in good repair, reduce congestion, improve safety and promote the economy. This year we are investing \$2.5 billion to design, repair, and expand provincially-owned highways and bridges across Ontario. This includes \$1.36 billion in southern highway construction, \$618 million in northern highway construction and \$479 million for engineering, property and program support. These investments will create more than 17,000 jobs in Ontario.

Municipal roads and bridges are essential components of Ontario's transportation network. Since 2003, some 5,500 kilometres of Ontario highways and 739 bridges have been built and repaired. We are committed to working with our municipal partners to ensure that both levels of government can meet their responsibilities for roads and bridges in an accountable, affordable, and sustainable manner.

In terms of moving people safely and more efficiently, since 2003, the McGuinty government has demonstrated a commitment to getting people out of cars by investing more than \$10.8 billion in public transit. This includes investing approximately \$4.7 billion in GO Transit. In addition, this government has delivered on its commitment to provide two cents per litre of provincial gas tax revenues to municipalities as a source of long-term, sustainable funding for public transit. Since 2004, we have committed over \$1.6 billion in Gas Tax Funding to Ontario municipalities.

Metrolinx, an agency of the Ministry of Transportation, was created in 2006 to improve the coordination and integration of all modes of transportation in the Greater Toronto and Hamilton Area. We are expanding the Georgetown South GO Transit corridor, which will include a rail link between

Union Station and Pearson Airport – Canada’s two busiest transportation hubs – in time for the 2015 Pan Am Games.

This past spring, our government launched Ontario’s first 10-year long term infrastructure plan, *Building Together*. Through this plan, which I announced as Minister of Infrastructure, the province will continue to make significant investments in public infrastructure over the next decade. This includes more than \$35 billion over the next three years, including \$12.8 billion in 2011-12. These investments are projected to create and preserve over 300,000 jobs. Building Together also focuses on better asset management planning and the expansion of Infrastructure Ontario to deliver more projects in collaboration with municipalities as well as the broader public sector.

*Building Together* aligns with other initiatives that are building a better quality of life for all Ontarians. This includes the Growth Plan for the Greater Golden Horseshoe, a 25-year plan to manage growth in the region. I remain committed to ensuring that Ontarians enjoy healthy, sustainable and prosperous communities through good growth management and am pleased with the advances we have made. In July, the Ministry of Infrastructure marked the growth plan’s five-year anniversary by releasing a progress report. While we are still in the plan’s early years, many indicators show that its policies are having a positive effect. *Building Together* also aligns with the Growth Plan for Northern Ontario, a 25-year plan released in March 2011. The plan will create a strong, sustainable Northern Ontario with communities that attract people and investments, support education and employment opportunities, and position the northern economy to compete on a global scale. The Ministry of Infrastructure and the Ministry of Northern Development and Mines are working together with other provincial ministries to ensure that Ontario’s programs and investments align with the goals of the Growth Plan and support a strong Northern Ontario. As part of the Growth Plan for Northern Ontario, 2011, the Ministry of Transportation is developing a Northern Ontario Multi-modal Transportation Strategy to provide direction for transportation infrastructure in the North over the next 25 years. It will include all modes of transportation -- air, rail, road (including winter roads) and marine.

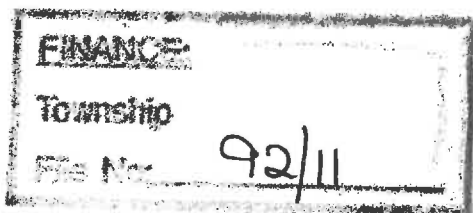
As Minister for both Transportation and Infrastructure, I am going to continue to rely on the advice and counsel of our partners in the construction, design, finance, and other sectors, including Ontario’s trades, as well as the advocacy and planning perspective of Ontario communities and municipal partners. I foresee a dynamic partnership between these two ministries that will – with your continued support and advice – deliver the quality public infrastructure that all Ontarians deserve and expect.

Sincerely,



Minister

C:  
Ms Susan Duke, CAO/Clerk/Director of Planning, Township of Wellesley





November 1, 2011

**House of Commons Standing Committee on Finance**

Guyanne L. Desforges, Clerk  
Sixth Floor, 131 Queen Street  
House of Commons  
Ottawa, ON K1A 0A6

|                 |
|-----------------|
| <b>FINANCE:</b> |
| Township        |
| File No: 93/11  |

Dear Members of the Standing Committee on Finance:

The Association of Municipalities of Ontario (AMO) would like to take this opportunity to comment on Bill C-13, *Keeping Canada's Economy and Jobs Growing Act*. Specifically, we would like to address part nine of the Bill which implements the permanency of the Federal Gas Tax Fund (GTF). As administrators of the Federal Gas Tax Fund in Ontario, AMO has a direct role in ensuring that approximately \$590 million of the current \$2 billion federal funding is being delivered to 443 municipalities across the province each and every year for use in environmentally sustainable municipal infrastructure. Funds in Ontario are distributed on a per capita basis and its flexibility allows municipalities to identify eligible local priorities.

As a result, the Gas Tax Fund has made a significant impact in our communities. Since 2005, over \$1.6 billion in federal funding through the GTF has been put towards 3,100 projects worth over \$5.4 billion. The foundation of this success is a direct municipal-federal relationship. This unique arrangement has created a positive and collaborative process that has allowed Ontario's municipalities, through AMO, to work in partnership with Infrastructure Canada to improve program design and delivery over time. The Ontario model has proven to be efficient and accountable, and a number of third-party evaluations have confirmed this fact.

The federal support provided through the GTF is integral to meeting the infrastructure needs of our municipalities. Much of our infrastructure was first built in the 1950s and 1960s and is now deteriorating, requiring modern upgrades or replacement. A growing population is also increasing the burden and fueling demand for new investments. In 2008, the Province of Ontario, AMO and the City of Toronto together quantified that Ontario's municipalities are facing a 10-year investment gap of \$60 billion in our core infrastructure such as transit, water & wastewater, storm water, solid waste and roads & bridges. The Provincial-Municipal Fiscal and Service Delivery Review also noted that the infrastructure gap is present in all of Ontario's municipalities, with the most pressure being felt in those that are asset rich but face a shrinking assessment base and declining revenues.

Within this context, we are pleased to see the Gas Tax Fund become permanent through Bill C-13. It will ensure that municipalities in Ontario can rely on the Gas Tax Fund as a stable, predictable and long-term source of funding for municipal infrastructure. However, we recommend that the text of the Bill be amended to further strengthen these commitments.



The current text of the Bill leaves the annual payment from the Fund contingent on a requisition from the Minister of Transport. This clause, along with the use of “may” rather than “shall”, leaves the payment open for debate each year. Among the principles of the Gas Tax Fund, stability and predictability are paramount to allow municipalities to plan over the long-term. In keeping with the principles of the Gas Tax Fund, language that would make the payment a certainty would allow municipalities to further develop effective long-term capital plans and asset management strategies.

As such, we recommend that the Bill contain wording that solidifies the commitment. In the face of a \$6 billion a year infrastructure gap, municipalities in Ontario would be comforted in knowing that “the Minister shall” provide funds for municipal infrastructure on an annual basis.

In addition, AMO strongly recommends that the allocation of the Gas Tax Fund be indexed to keep pace with the pressures of economic and population growth. The current text of the Bill sets the payment at “a sum of not more than \$2,000,000,000” meaning that the amount could be decreased in the future. At the very least, this means that the real value of the Fund will erode year after year. For example, an inflation rate of 2% per annum will mean that \$2 billion announced in 2010 will have a real value of \$1.81 billion in 2015, effectively reducing the impact of the investment by almost 10% in 5 years.

This erosion is small compared to the growth in the cost of construction inputs such as wages, materials and equipment, which will certainly reduce eligible recipient purchasing power. For example, Statistics Canada tracks the Infrastructure Construction Price Index, which calculates the cost of municipal infrastructure funded by development charges in the City of Ottawa. Between 2005 and 2009, this has grown by over 21%. Similarly, the Ontario Ministry of Transportation tracks the Tender Price Index which is a weighted calculation of all total costs related to major items involved in road and bridge construction. Since 2005 this index has grown by over 12%.

Other growth rates are as follows:

| Indicator                                       | Growth (2005-2010) <sup>1</sup> |
|---|---------------------------------|
| Population                                      | 5.8%                            |
| Gross Domestic Product                          | 6.1%                            |
| Consumer Price Index                            | 9.0%                            |
| Tender Price Index (Ontario Road construction)  | 12.3%                           |
| Infrastructure Construction Price Index (05-09) | 21.2%                           |

FINANCE

Township

File No:

93/11

<sup>1</sup> Sources: GDP - World Bank; Population, CPI & Infrastructure Construction Price Index - Statistics Canada; Tender Price Index - Ontario Ministry of Transportation



With sensitivity to the current fiscal environment, AMO is open to discussions on the form of indexing and the potential for growth to be capped annually or phased in over time. These negotiations can occur within the existing Gas Tax governance framework which has demonstrated its ability to foster a positive working relationship between municipalities and the federal government.

Regardless of the specific mechanism for indexing, the language of the Bill should be amended to state that the payment will be "a sum not less than \$2,000,000,000" a year. A minimum level of funding would provide stability to municipalities while demonstrating a federal commitment to keep up with growth.

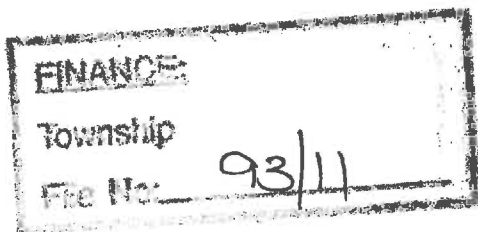
As administrators of the Gas Tax Fund in Ontario, we have seen the real impact of federal funding in our communities. Investments since 2005 have improved over 4,500 kilometers of roads and bridges, added over 150 transit buses to municipal fleets, installed over 88,000 metres of new and rehabilitated water, storm and wastewater pipes and diverted over 105,000 tonnes of waste from Ontario's landfills. As such, AMO and its membership applaud the inclusion of a permanent Gas Tax Fund in part nine of Bill C-13. However, we recommend that this commitment be strengthened with amendments that are in keeping with the principles of the Gas Tax fund being long term and predictable and establish an allocation of no less than \$2 billion a year.

If you should have any further questions please do not hesitate to contact Pat Vanini Executive Director of AMO at 416-971-9856 or [pvanini@amo.on.ca](mailto:pvanini@amo.on.ca).

Yours truly,



Gary McNamara  
President



Maximum  
payment of  
\$2,000,000,000

**PART 9  
GAS TAX FUND — FINANCING  
MUNICIPAL INFRASTRUCTURE**

**161. On the requisition of the Minister set out in Schedule I.1 of the *Financial Administration Act* with respect to the Office of Infrastructure of Canada, there may be paid out of the Consolidated Revenue Fund for each fiscal year beginning on or after April 1, 2014, in accordance with the terms and conditions approved by the Treasury Board, a sum of not more than \$2,000,000,000 to provinces, territories, municipalities, municipal associations, provincial, territorial and municipal entities and First Nations for the purpose of municipal, regional and First Nations infrastructure.**

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|----------------|
| <b>FINANCE</b> |
| Township       |
| File No. 93/11 |

# Admin./Finance Memo

**Date:** November 9, 2011

**Prepared for:** Council of the Township of Wellesley

**Prepared by:** Grace Kosch, Deputy Clerk

**RE:** 2012 Council / Committee Schedule of Meetings

**Background / History:**

At the November 7, 2011 Council Meeting, Council requested staff to enquire how area Townships/Cities proceed with the scheduling of Council and/or Committee Meetings during the peak summer months (July and August) of any given year.

The following is a summary of how the Township of Wellesley has proceeded in the past 4 years:

| YEAR       | Council   | Council/Committee             | Comments                         |
|------------|---|-------------------------------|----------------------------------|
| '08 to '10 | 1 mtg - beginning of each month                               | 1 mtg at the end of the month |                                  |
| 2011       | 1 mtg at the beginning of July<br><i>no meeting in August</i> | No meeting                    | Next meeting - beginning of Sept |

The following is a summary of how area Townships/Cities have/or will proceed with scheduling Council meetings during July and August:

|                                   | July   | August                     | Comments            |
|-----------------------------------|--|----------------------------|---------------------|
| Township of Wilmot (2012)         | 1 mtg (2 <sup>nd</sup> wk)                     | 1 mtg (last wk)            | same for many years |
| Township of Woolwich (2011)       | No meeting                                     | 1 mtg (2 <sup>nd</sup> wk) | n/a                 |
| Township of North Dumfries (2011) | 2 mtgs (1 <sup>st</sup> & 3 <sup>rd</sup> wks) | 1 mtg (3 <sup>rd</sup> wk) | Same for 24 years   |
| City of Waterloo (2012)           | 1 mtg (4 <sup>th</sup> wk)                     | 1mtg (3 <sup>rd</sup> wk)  | n/a                 |
| City of Kitchener (2012)          | No meeting                                     | 1 mtg (3 <sup>rd</sup> wk) | n/a                 |
| Region of Waterloo (2012)         | No meeting                                     | 1 mtg (3 <sup>rd</sup> wk) | n/a                 |

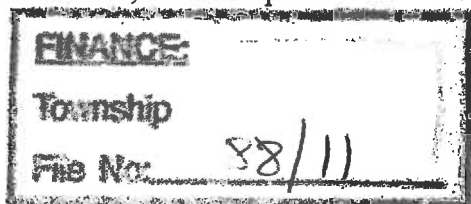
\*\*n/a = staff comments were unavailable at time of print.

**Key Issues for Council Consideration:**

In a case where there are no scheduled meetings and a decision of Council is required, the following options can be accessed by the Mayor or staff:

1. The Mayor has the option to call a Special Council Meeting to hear specific issues(s).
2. Staff may poll Council regarding a specific issue, majority decides.

Council members may cancel scheduled meetings in advance of the meeting by way of a Council resolution. As stated in the Township of Wellesley Procedural By-law, at least three days notice is required to be given to the press and any other relevant parties of Council's intentions. This procedure is followed, for example when a scheduled meeting conflicts with the OGRA.



**Staff Comments / Summary:**

In order for Council to have the benefit of a significant break within the summer months, Committee/Council Meetings could be scheduled for the second Monday in July (9<sup>th</sup>), 2012 and the third Tuesday of August (21<sup>st</sup>), 2012. This would provide a 5+ week interval between scheduled meetings. Council would have the option to cancel with appropriate notice or schedule a meeting at the call of the Mayor.

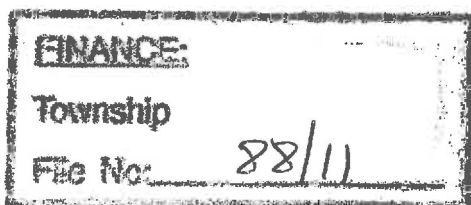
**Financial Implications / Impacts:**

None

**Recommendations:**

THAT the Council of the Township of Wellesley consider scheduling a Committee/Council Meeting for July 9<sup>th</sup>, 2012 and August 21<sup>st</sup>, 2012; and further  
THAT the Committee Meeting scheduled for February 28<sup>th</sup>, 2012 be cancelled in order that Council members be available to attend the Ontario Good Roads Conference.

Attach: Schedule of Meetings 2012





**2012**  
**TOWNSHIP OF WELLESLEY**  
**COUNCIL / COMMITTEE MEETING SCHEDULE**

| Holidays  | Office Closed     | Council Meeting                         | Committee Meeting  | Council/Committee Meeting |
|---|-------------------|---|--------------------|---------------------------|
| New years Day   | Jan 2, 2012       | January 3, 2012<br>January 17, 2012     | January 31, 2012   |                           |
| Family Day  | Feb 20, 2012      | February 6, 2012<br>February 21, 2012   | February 28, 2012  |                           |
| <i>Ontario Good Roads Feb 26<sup>th</sup> – 29<sup>th</sup></i> |                   |   |                    |                           |
|   |                   | March 5, 2012<br>March 20, 2012         | March 27, 2012     |                           |
| Good Friday   | April 6, 2012     | April 2, 2012                           | April 24, 2012     |                           |
| Easter Monday   | April 9, 2012     | April 17, 2012                          |                    |                           |
| Victoria Day  | May 21, 2012      | May 7, 2012<br>May 15, 2012             | May 29, 2012       |                           |
|   |                   | June 4, 2012<br>June 19, 2012           | June 26, 2012      |                           |
| Canada Day  | July 2, 2012      |   |                    | July 9, 2012              |
| Civic Holiday   | August 6, 2012    |   |                    | August 21, 2012           |
| Labour Day  | September 3, 2012 | September 4, 2012<br>September 18, 2012 | September 25, 2012 |                           |
| Thanksgiving  | October 8, 2012   | October 1, 2012<br>October 16, 2012     | October 30, 2012   |                           |
| Remembrance Day   | November 12, 1012 | November 5, 2012<br>November 20, 2012   | November 27, 2012  |                           |
| Christmas Day   | December 25, 2012 | December 3, 2012                        |                    |                           |
| Boxing Day  | December 26, 2012 | December 18, 2012                       |                    |                           |
|   |                   |   |                    |                           |

EWANDE  
 Township  
 File No: 88/11



**2012**  
**TOWNSHIP OF WELLESLEY**  
**COUNCIL / COMMITTEE MEETING SCHEDULE**

**JANUARY**

| S  | M  | TU | W  | TH | F  | S  |
|----|----|----|----|----|----|----|
| 1  | 2  | 3  | 4  | 5  | 6  | 7  |
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| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 |    |    |    |    |

**FEBRUARY**

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**MARCH**

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| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 |

*OGRA – Feb 26<sup>th</sup> to 29<sup>th</sup>, 2012*

**APRIL**

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| 29 | 30 |    |    |    |    |    |

**MAY**

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**JUNE**

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**JULY**

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**AUGUST**

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**SEPTEMBER**

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| 30 |    |    |    |    |    |    |

**OCTOBER**

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**NOVEMBER**

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| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 |    |

**DECEMBER**

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| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | 31 |    |    |    |    |    |

**Council**  **Committee**  **Council/Committee**  **Holiday**